

## Shetland NHS Board

### Board Headquarters

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Date 3 February 2026  
Our Ref Brd/25/26/ag5

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## Shetland NHS Board Members

Dear Member

There will be a meeting of Shetland NHS Board on **Tuesday 10<sup>th</sup> February 2026** at **9.30am.** To access this please click on “Join Teams Meeting” within your calendar invite for this meeting.

Yours sincerely

A handwritten signature in cursive script that reads 'Carolyn Hand'.

**Carolyn Hand**  
**Corporate Services Manager**

### **AGENDA**

1. Chair's Announcements
2. Apologies for absence
3. Declarations of Interest
4. Minutes of the public Board Meeting held on 16 December 2025 *(Enclosed)*
5. Board Action Tracker *(Enclosed)*
6. Matters Arising
7. Board Business Programme *(Enclosed)*

### **QUALITY & CLINICAL**

8. Healthcare Associated Infection Report Q3 *(Board Paper 2025/26/59 Enclosed)*

PERFORMANCE

9. Finance - Monitoring Report at Month 9 (Board Paper 2025/26/60 Enclosed)
10. Performance Report Q3 (Board Paper 2025/26/61 Enclosed)

GOVERNANCE

11. Health and Care Staffing Act Compliance Q3 (Board Paper 2025/26/62 Enclosed)
12. Corporate Objectives 2026-27 (Board Paper 2025/26/63 Enclosed)
13. Whistleblowing Standards Q3 Report (Board Paper 2025/26/64 Enclosed)
14. Subnational Planning & Delivery (Board Paper 2025/26/65 Enclosed)  
(Late with notice)
15. Corporate Governance Handbook: Section 3: Standing Orders and Review of Register of Interests (Board Paper 2025/26/66 Enclosed)
16. Corporate Governance Handbook: Section 4 – Committee Terms of Reference  
- Audit and Risk Committee (Board Paper 2025/26/67 Enclosed)  
- Finance and Performance Committee (Board Paper 2025/26/68 Enclosed)  
- Remuneration Committee (Board Paper 2025/26/69 Enclosed)

INFORMATION & NOTING

17. iMatter 2025 Cycle – Update (Board Paper 2025/26/70 Enclosed)
18. Approved committee minutes for noting:  
No standing committee meetings since 16 December 2025
19. Date of Next Meeting: Tuesday 28<sup>th</sup> April 2026 at 9.30am.

**Part B (in private - Board Members only)**

*(please see separate link)*