



NHS Shetland Board Business Programme 2026/27

Meeting date	Business	Part B requirement
28 April 2026	<p>Standing items</p> <ul style="list-style-type: none"> ▪ Quality Report ▪ Healthcare Associated Infection Control & Prevention Update ▪ Financial Monitoring Report ▪ Performance Report ▪ Health and Care Staffing Act Compliance ▪ Statutory and other committee minutes ▪ Board business programme and action tracker <p>Other business</p> <ul style="list-style-type: none"> ▪ Health and Care Staffing Act Annual Report ▪ Strategic Risk Register ▪ Risk Management Annual Report 	<p>Pre-election period consideration</p> <ul style="list-style-type: none"> ▪ Budget Setting and 3-year Financial Plan approval ▪ Capital Programme Allocations approval ▪ Resource to the IJB (Delegated Budget) approval ▪ Major Incident Plan
25 June 2026	<p>Standing items</p> <ul style="list-style-type: none"> ▪ Quality Report ▪ Financial Monitoring Report ▪ Performance Report ▪ Health and Care Staffing Act Compliance ▪ Whistleblowing Compliance Report Q4 ▪ Statutory and other committee minutes ▪ Board meeting dates, business programme and action tracker <p>Other business</p>	<ul style="list-style-type: none"> ▪ Report to Board Members from External Auditors for Financial Year 2024/25 ▪ Draft Letter of Representation from Accountable Officer to External Auditors ▪ Annual Report and Accounts for Year Ended 31 March 2025

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	<ul style="list-style-type: none"> ▪ Annual Delivery Plan Update Q4 ▪ Annual Review of Strategic Delivery Plan (from 2026) ▪ Whistleblowing Standards Annual Report ▪ Workforce Report ▪ Remuneration Committee Annual Report ▪ Primary Care Strategy 	
22 Sept 2026	<p>Standing items</p> <ul style="list-style-type: none"> ▪ Quality Report ▪ Healthcare Associated Infection Control & Prevention Update ▪ Financial Monitoring Report ▪ Performance Report ▪ Health and Care Staffing Act Compliance ▪ Whistleblowing Standards Compliance ▪ Statutory and other committee minutes ▪ Board meeting dates, business programme and action tracker <p>Other business</p> <ul style="list-style-type: none"> ▪ Annual Delivery Plan update Q1 (subject to change) ▪ Annual Review of Strategic Delivery Plan (will move to June in future years) ▪ Feedback and Complaints Annual Report ▪ Medical Director's Annual Report inc Duty of Candour ▪ Strategic Risk Register ▪ Procurement Annual Report ▪ Public Protection Committee Annual Report ▪ Shetland Integrated Children's Plan Annual Report ▪ Resilience and Business Continuity Annual Report ▪ Public Health Annual Report 	
15 Dec 2026	<p>Standing items</p> <ul style="list-style-type: none"> ▪ Quality Report 	

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9 Feb 2026	<p>Standing items</p> <ul style="list-style-type: none"> ▪ Quality Report Quarterly data not yet available ▪ Healthcare Associated Infection Control & Prevention Update ▪ Financial Monitoring Report ▪ Performance Report ▪ Health and Care Staffing Act Compliance ▪ Whistleblowing Standards Compliance ▪ Statutory and other committee minutes ▪ Board meeting dates, business programme and action tracker <p>Other business</p> <ul style="list-style-type: none"> ▪ Annual Delivery Plan Update Q3 ▪ Strategic Commissioning Plan ▪ Register of Interests and review of Standing Orders 	<ul style="list-style-type: none"> ▪ Draft Annual Delivery Plan ▪ Draft Budget Setting and 3-Year Financial Plan ▪ Draft Capital Programme Allocations ▪ Draft Resource to the IJB (delegated budget)

Held over business	Planned date	New date	Comment
Sustainability Report	Feb 2026	April 2026 June 2026	Going to Finance and Performance Committee in March and then on to Board in April
Annual Delivery Plan	April 2026	June 2026	Held over due to pre-election period

Business yet to be scheduled as at April 2026:

Subnational Planning updates

Master business programme: <https://www.nhssheland.scot/downloads/file/3359/board-business-programme-2026-27>