



NHS Shetland Board Business Programme 2026/27

| Meeting date | Business | Part B requirement |
|---------------|--|--|
| 28 April 2026 | <p>Standing items</p> <ul style="list-style-type: none"> ▪ Quality Report ▪ Healthcare Associated Infection Control & Prevention Update ▪ Financial Monitoring Report ▪ Performance Report ▪ Health and Care Staffing Act Compliance ▪ Statutory and other committee minutes ▪ Board business programme and action tracker <p>Other business</p> <ul style="list-style-type: none"> ▪ Health and Care Staffing Act Annual Report ▪ Strategic Risk Register ▪ Risk Management Annual Report | <p>Pre-election period consideration</p> <ul style="list-style-type: none"> ▪ Budget Setting and 3-year Financial Plan approval ▪ Capital Programme Allocations approval ▪ Resource to the IJB (Delegated Budget) approval ▪ Major Incident Plan |
| 25 June 2026 | <p>Standing items</p> <ul style="list-style-type: none"> ▪ Quality Report Not brought to Board due to annual accounts ▪ Financial Monitoring Report Not brought to Board due to annual accounts ▪ Performance Report ▪ Health and Care Staffing Act Compliance Data unavailable for this quarter ▪ Whistleblowing Compliance Report Q4 ▪ Statutory and other committee minutes ▪ Board meeting dates, business programme and action tracker | <ul style="list-style-type: none"> ▪ Report to Board Members from External Auditors for Financial Year 2024/25 ▪ Draft Letter of Representation from Accountable Officer to External Auditors ▪ Annual Report and Accounts for Year Ended 31 March 2025 |

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| | <p data-bbox="333 177 551 209">Other business</p> <ul style="list-style-type: none"> <li data-bbox="383 252 1413 320">▪ Annual Delivery Plan Update Q4 (Now recorded into the Performance Report) <li data-bbox="383 325 1182 357">▪ Annual Review of Strategic Delivery Plan (from 2026) <li data-bbox="383 362 1339 394">▪ Whistleblowing Standards Annual Report Came to Board in April <li data-bbox="383 399 685 430">▪ Workforce Report <li data-bbox="383 435 1010 467">▪ Remuneration Committee Annual Report <li data-bbox="383 472 748 504">▪ Primary Care Strategy <li data-bbox="383 509 1016 541">▪ Feedback and Complaints Annual Report <li data-bbox="383 545 398 569">▪ | |
| 22 Sept 2026 | <p data-bbox="333 624 551 655">Standing items</p> <ul style="list-style-type: none"> <li data-bbox="383 699 640 730">▪ Quality Report <li data-bbox="383 735 1294 767">▪ Healthcare Associated Infection Control & Prevention Update <li data-bbox="383 772 824 804">▪ Financial Monitoring Report <li data-bbox="383 809 719 841">▪ Performance Report <li data-bbox="383 845 1010 877">▪ Health and Care Staffing Act Compliance <li data-bbox="383 882 976 914">▪ Whistleblowing Standards Compliance <li data-bbox="383 919 981 951">▪ Statutory and other committee minutes <li data-bbox="383 956 1305 987">▪ Board meeting dates, business programme and action tracker <p data-bbox="333 1031 551 1062">Other business</p> <ul style="list-style-type: none"> <li data-bbox="383 1106 1167 1137">▪ Annual Delivery Plan update Q1 (subject to change) <li data-bbox="383 1142 1402 1211">▪ Annual Review of Strategic Delivery Plan (will move to June in future years) <li data-bbox="383 1216 1189 1248">▪ Medical Director's Annual Report inc Duty of Candour <li data-bbox="383 1252 757 1284">▪ Strategic Risk Register <li data-bbox="383 1289 824 1321">▪ Procurement Annual Report <li data-bbox="383 1326 1048 1358">▪ Public Protection Committee Annual Report <li data-bbox="383 1362 1144 1394">▪ Shetland Integrated Children's Plan Annual Report <li data-bbox="383 1399 1144 1431">▪ Resilience and Business Continuity Annual Report <li data-bbox="383 1436 831 1468">▪ Public Health Annual Report | |

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| 15 Dec 2026 | <p>Standing items</p> <ul style="list-style-type: none"> ▪ Quality Report ▪ Healthcare Associated Infection Control & Prevention Update ▪ Financial Monitoring Report ▪ Performance Report ▪ Health and Care Staffing Act Compliance ▪ Whistleblowing Standards Compliance ▪ Statutory and other committee minutes ▪ Board meeting dates, business programme and action tracker <p>Other business</p> <ul style="list-style-type: none"> ▪ Annual Delivery Plan Update Q2 ▪ Winter Plan ▪ Cybersecurity Assurance Report ▪ Blueprint for Good Governance Improvement Action Plan Update ▪ Board and Committee Schedule for 2026/27 | |
| 9 Feb 2026 | <p>Standing items</p> <ul style="list-style-type: none"> ▪ Quality Report Quarterly data not yet available ▪ Healthcare Associated Infection Control & Prevention Update ▪ Financial Monitoring Report ▪ Performance Report ▪ Health and Care Staffing Act Compliance ▪ Whistleblowing Standards Compliance ▪ Statutory and other committee minutes ▪ Board meeting dates, business programme and action tracker <p>Other business</p> <ul style="list-style-type: none"> ▪ Annual Delivery Plan Update Q3 ▪ Strategic Commissioning Plan ▪ Register of Interests and review of Standing Orders | <ul style="list-style-type: none"> ▪ Draft Annual Delivery Plan ▪ Draft Budget Setting and 3-Year Financial Plan ▪ Draft Capital Programme Allocations ▪ Draft Resource to the IJB (delegated budget) |

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| Held over business | Planned date | New date | Comment |
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| Sustainability Report | Feb 2026 | April 2026 June 2026 | Going to Finance and Performance Committee in March and then on to Board in April |
| Annual Delivery Plan | April 2026 | June 2026 | Held over due to pre-election period |
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Business yet to be scheduled as at

Master business programme: <https://www.nhssheland.scot/downloads/file/3359/board-business-programme-2026-27>