



NHS Shetland Board Business Programme 2026/27

Meeting date	Business	Part B requirement
28 April 2026	Standing items - Quality Report - Healthcare Associated Infection Control & Prevention Update - Financial Monitoring Report - Performance Report - Health and Care Staffing Act Compliance - Statutory and other committee minutes - Board business programme and action tracker Other business - Health and Care Staffing Act Annual Report - Strategic Risk Register - Risk Management Annual Report	Pre-election period consideration - Budget Setting and 3-year Financial Plan approval - Capital Programme Allocations approval - Resource to the IJB (Delegated Budget) approval - Major Incident Plan
25 June 2026	Standing items Quality Report Not brought to Board due to annual accounts Financial Monitoring Report Not brought to Board due to annual accounts - Performance Report Health and Care Staffing Act Compliance Data unavailable for this quarter - Whistleblowing Compliance Report Q4 - Statutory and other committee minutes - Board meeting dates, business programme and action tracker	- Report to Board Members from External Auditors for Financial Year 2024/25 - Draft Letter of Representation from Accountable Officer to External Auditors - Annual Report and Accounts for Year Ended 31 March 2025

Meeting date	Business	Part B requirement
	Other business ▪ Annual Delivery Plan Update Q4 (Now recorded into the Performance Report) ▪ Annual Review of Strategic Delivery Plan (from 2026) ▪ Whistleblowing Standards Annual Report Came to Board in April ▪ Workforce Report ▪ Remuneration Committee Annual Report ▪ Primary Care Strategy ▪ Feedback and Complaints Annual Report ▪	
22 Sept 2026	Standing items ▪ Quality Report ▪ Healthcare Associated Infection Control & Prevention Update ▪ Financial Monitoring Report ▪ Performance Report ▪ Health and Care Staffing Act Compliance ▪ Whistleblowing Standards Compliance ▪ Statutory and other committee minutes ▪ Board meeting dates, business programme and action tracker Other business ▪ Annual Delivery Plan update Q1 (subject to change) ▪ Annual Review of Strategic Delivery Plan (will move to June in future years) ▪ Medical Director's Annual Report inc Duty of Candour (<i>Held over to December Meeting</i>) ▪ Risk Appetite Statement (<i>Held over to December Meeting</i>) ▪ Strategic Risk Register ▪ Procurement Annual Report ▪ Public Protection Committee Annual Report ▪ Shetland Integrated Children's Plan Annual Report	

Meeting date	Business	Part B requirement
	▪ Resilience and Business Continuity Annual Report ▪ Public Health Annual Report	
15 Dec 2026	Standing items ▪ Quality Report ▪ Healthcare Associated Infection Control & Prevention Update ▪ Financial Monitoring Report ▪ Performance Report ▪ Health and Care Staffing Act Compliance ▪ Whistleblowing Standards Compliance ▪ Statutory and other committee minutes ▪ Board meeting dates, business programme and action tracker ▪ Medical Director's Annual Report inc Duty of Candour (Held over from previous meeting) ▪ Risk Appetite Statement (Held over from previous meeting) Other business ▪ Annual Delivery Plan Update Q2 ▪ Winter Plan ▪ Cybersecurity Assurance Report ▪ Blueprint for Good Governance Improvement Action Plan Update ▪ Board and Committee Schedule for 2026/27	
9 Feb 2027	Standing items ▪ Quality Report Quarterly data not yet available ▪ Healthcare Associated Infection Control & Prevention Update ▪ Financial Monitoring Report ▪ Performance Report ▪ Health and Care Staffing Act Compliance ▪ Whistleblowing Standards Compliance ▪ Statutory and other committee minutes ▪ Board meeting dates, business programme and action tracker	▪ Draft Annual Delivery Plan ▪ Draft Budget Setting and 3-Year Financial Plan ▪ Draft Capital Programme Allocations ▪ Draft Resource to the IJB (delegated budget)

Meeting date	Business	Part B requirement
	Other business ▪ Annual Delivery Plan Update Q3 ▪ Strategic Commissioning Plan ▪ Register of Interests and review of Standing Orders	

Held over business	Planned date	New date	Comment
Sustainability Report	Feb 2026	April 2026 June 2026	Going to Finance and Performance Committee in March and then on to Board in April
Annual Delivery Plan	April 2026	June 2026	Held over due to pre-election period

Business yet to be scheduled as at

Master business programme: <https://www.nhsshetland.scot/downloads/file/3359/board-business-programme-2026-27>